Independent Citizens' Bond Oversight Committee

2023 ANNUAL REPORT





CONSTRUCTION BOND PROGRAM
miracosta.edu/measuremm

MESSAGE FROM 岩**CHAIR**

THE INDEPENDENT CITIZENS' BOND OVERSIGHT COMMITTEE (ICBOC) for the MiraCosta Community College District (MCCD) is pleased to present the 2023 Annual Report on the progress of the \$455 million Measure MM bond.

This initiative has spurred the development of new state-of-the-art instructional and career technical training facilities. It has improved student onboarding and support spaces. Aging facilities have been renovated to include greater accessibility and safety features. Classrooms have upgraded technology. There are expanded parking and infrastructure improvements across the District.

Local voters and taxpayers have played a crucial role in the success of the bond measure, allowing us to be the community's "voice" in decisions impacting the MiraCosta College community. Nearly 70 percent of bond funds have been expended, with 14 projects completed and 25 in progress. All bond-funded projects for the Community Learning Center (CLC) are finished, and the two remaining San Elijo Campus projects are scheduled to be completed this fall.

I am proud to report that MiraCosta College received a perfect score on the 2023 School Bond Transparency Scorecard from the San Diego County Taxpayers Association, a testament to the integrity of the bond program's execution. The District maintains top bond ratings from Moody's and Standard and Poor's, emphasizing prudent fiscal policies and management. Clean audits affirm bond projects and expenditures are authorized and correctly accounted for.

Like 2022, construction and labor costs in the past year continued to rise, significantly outpacing typical years. Long manufacturing lead times have continued to impact construction project schedules. The ICBOC continues to review these effects and their mitigation efforts through budget summaries and program updates at our meetings.

Public participation is encouraged, and details about ICBOC meetings can be found at **miracosta.edu/icboc**. Information about the Measure MM program is available at **miracosta.edu/measuremm**.

Sincerely,

Josh Mazur, Chair

About Measure MM

Measure MM is a \$455 million general obligation bond approved by voters in November 2016 to modernize aging facilities and upgrade instructional technology.



Measure MM received nearly two-thirds approval; 55 percent was required to pass the measure.

The measure provides for several key improvements, including:

- Upgrades to the Veterans Center to enhance facilities and services that provide job training, job placement, counseling, and support services.
- Upgrades to career training facilities for science, health care, technology, and skilled trades.
- Modernize instructional technology for improved student learning in core subjects like math, science, and technology.
- Improve access for students with disabilities.
- Repair or replace leaky roofs, worn-out floors and restrooms, old rusty plumbing, and faulty electrical systems.
- Update science centers and labs to allow for state-of-the-art courses in biology, chemistry, and physical sciences.

The cost to taxpayers is approximately \$13 per \$100,000 of assessed property value annually. All Measure MM funds will stay in the MiraCosta College community to support our local community college students and campuses.

About the Independent Citizens' Bond Oversight Committee

The committee is appointed to oversee the bond proceeds from the \$455 million bond.

Four independent oversight committees are required by Proposition 39; the Smaller Classes, Safer Schools, and Financial Accountability Act passed in November 2000, which established specified accountability requirements, including certain types of audits.

During 2023, the ICBOC committee:

- Received and reviewed the annual independent performance audit.
- Received and reviewed standing reports on the status of design, construction, contracts let, the scope of service for negotiated contracts, and cumulative expenditures of taxpayers' money.
- Received and reviewed the five-year Capital Construction Plan.
- Received and reviewed all Capital Improvement Program budget updates.
- Conducted walkthroughs of completed and in-progress projects.

The members currently serving on the **MiraCosta Community College District's Independent Citizens' Bond Oversight** Committee (ICBOC) include:

- Josh Mazur, Chair Representative (Business Organization Representative)
- Alec Babiarz MiraCosta College Support Organization Representative (outgoing member)
- Amy McNamara MiraCosta College Support Organization Representative (incoming member)
- Eleanor Evans Taxpayers Association Representative
- William V. Howe At-Large Community Representative
- Michael Krival At-Large Community Representative
- Ellen Marciel Senior Citizens' Representative
- Brandon Quandt Student Representative

The ICBOC accepts applications for positions whenever vacancies occur. Please refer to the ICBOC website at miracosta.edu/ICBOC for additional information.

The District would like to acknowledge the contributions of Larry Barry, a former ICBOC member serving as a delegate from the On the Cover: The new gymnasium, along with San Diego County Taxpayers Association (SDCTA) who passed away in April 2023. Mr. Barry served on the committee as our delegate from September 2019 until his passing. He is remembered for his dedication to and advocacy for the community. He is also noted for the extensive outreach he engaged in outside of the ICBOC.

the Kinesiology, Health & Nutrition (KHAN) Building, provides a centralized location for gym activities and athletics instruction. The Gym Complex is part of the Health & Wellness Hub at the Oceanside Campus.

OCEANSIDE CAMPUS

New Gym Building and Kinesiology, Health & Nutrition Studies (KHAN) Building (5000)

PHASE: Closeout

■ **DELIVERY METHOD:** Design-Build

■ PROJECT BUDGET: \$41.4 million

PROGRAMMING & CRITERIA ARCHITECT: Lionakis

DESIGN-BUILD TEAM: Balfour Beatty/HMC Architects

BUILDING SPACE: 40,915 Total Gross Square Feet

SCHEDULE:

Criteria Design: November 2018-March 2019 (COMPLETED) Design-Build Procurement: January-October 2019 (COMPLETED)

Design: November 2019-March 2021 (COMPLETED) DSA Design Review/Approval: March-December 2021 (COMPLETED)



Final Guaranteed Maximum Price (GMP) Contract Negotiations: September-December 2021 (COMPLETED)

Construction: December 2021-December 2023 (COMPLETED)

Closeout: Spring/Summer 2024

- SCOPE: The new Gymnasium and Kinesiology, Health & Nutrition Studies (KHAN) Building replaced the existing gym buildings. and provides a consolidated location for a new gymnasium, athletics instruction spaces, locker rooms, kinesiology classes, and the Wellness Center. The Gym Complex will be part of the Health & Wellness Hub on campus, and is part of a design-build procurement that includes the new Heyden Hall Building and the new Parking Lot-5A.
- STATUS: The new Gym and KHAN buildings opened for students in January at the start of the new semester. A final phase to remove the old Gym and KHAN buildings will be completed by summer 2024.

New Student Services Building (1400)

PHASE: Construction

DELIVERY METHOD: Design-Build

PROJECT BUDGET: \$62.1 million*

CRITERIA ARCHITECT: Gensler

DESIGN-BUILD TEAM: Swinerton/DLR Architects

BUILDING SPACE: 54,556 Total Gross Square Feet

SCHEDULE:

Criteria Design: November 2018-July 2019 (COMPLETED) Design-Build Procurement: April-October 2019 (COMPLETED)

Design: October 2019-February 2021 (COMPLETED) DSA Design Review/Approval: March-November 2021

(COMPLETED)



Final Guaranteed Maximum Price (GMP) Contract Negotiations: November 2021-January 2022 (COMPLETED)

Construction: Spring 2022-Spring 2024

Closeout: Summer/Fall 2024

- SCOPE: The new Student Services Building will consolidate student service functions currently scattered throughout the campus into a single location and will include a new home for the Veterans Center. Located in the former home of Pedley Park, the new building is centrally located as a gateway for the campus, providing a much-needed entry point and easier wayfinding for new and prospective students. The two-story structure also creates ADA-accessible entry from the street level up to other campus buildings via an elevator and pedestrian bridge.
- STATUS: The building is in a finishing phase with power now online and systems beginning startup and operation. Occupancy is planned for summer 2024.



OCEANSIDE CAMPUS

New Chemistry & Biotechnology Building (1300)

PHASE: Construction

■ **DELIVERY METHOD:** Design-Build

■ PROJECT BUDGET: \$46.9 million

PROGRAMMING & CRITERIA ARCHITECT: Gensler

■ **DESIGN-BUILD TEAM:** CW Driver/HED Architects

BUILDING SPACE: 23,391 Total Gross Square Feet

SCHEDULE:

Criteria Design: November 2018–July 2019 (COMPLETED)
Design-Build Procurement: June–December 2019
(COMPLETED)

Design: February 2020-December 2021 (COMPLETED)
DSA Design Review/Approval: Fall 2021-Summer 2022
(COMPLETED)



Final Guaranteed Maximum Price (GMP) Contract Negotiations: Summer 2022-Fall 2022 (COMPLETED)

Construction: Fall 2022–Summer 2024

Closeout: Spring 2025

- SCOPE: The new Chemistry & Biotechnology Building will provide a state-of-the-art facility with new chemistry and biochemistry labs and two 40-seat flexible classrooms. The building will provide needed space for growth as the District's Biotechnology Baccalaureate Degree Program expands. The project will be a major component of the Science, Technology, Engineering, and Mathematics (STEM) quad and plaza.
- **STATUS:** The building has been "dried in" and drywall work is well underway. The building is scheduled to be completed in summer 2024.

Theresia M. Heyden Hall for Nursing & Allied Health (5100)

PHASE: Construction

DELIVERY METHOD: Design-Build

PROJECT BUDGET: \$29.8 million

PROGRAMMING & CRITERIA ARCHITECT: Lionakis

■ **DESIGN-BUILD TEAM:** Balfour Beatty/HMC Architects

BUILDING SPACE: 25,251 Total Gross Square Feet

SCHEDULE:

Criteria Design: November 2018-March 2019 (COMPLETED)
Design-Build Procurement: January-October 2019
(COMPLETED)

Design: November 2019-March 2021 (COMPLETED)
DSA Design Review/Approval: March-December 2021
(COMPLETED)



Final Guaranteed Maximum Price (GMP) Contract Negotiations: September-December 2021 (COMPLETED) Construction: Spring 2022-Summer 2024

Closeout: Summer/Fall 2024

- SCOPE: The new facility will provide a consolidated location and appropriate facilities for all allied health programs. The space will include state-of-the-art simulation spaces, including patient and operating rooms, hands-on skills labs, and student study spaces. The building will be a single-story structure design coordinated with the new Gym Complex to create a unified campus design aesthetic and Health & Wellness Hub. The building is named after a generous donor, Theresia M. Heyden, who was a long-time Oceanside resident and philanthropist. Ms. Heyden worked as a nurse in several countries and continued to serve as a volunteer nurse after she formally retired. She had a love for MiraCosta College and the development of new nurses, and left a legacy gift of \$4 million that will continue to support the MiraCosta College Nursing Program in perpetuity.
- **STATUS:** The building was turned over to the District during winter break. Furniture and technology systems are being set up for use in early summer 2024.

OCEANSIDE CAMPUS

New Media Arts Complex (2800)

PHASE: Construction

■ **DELIVERY METHOD:** Design-Build

PROJECT BUDGET: \$25.8 million

DESIGN-BUILD TEAM: Balfour Beatty/HMC Architects

BUILDING SPACE: 10,471 Total Gross Square Feet

SCHEDULE:

Criteria Design: May–July 2020 (COMPLETED) Design-Build Procurement: June–August 2020

(COMPLETED)

Design: Spring 2021-Spring 2022 (COMPLETED) DSA Design Review/Approval: Spring-Fall 2022

(COMPLETED)

Final Guaranteed Maximum Price (GMP) Contract Negotiations: Summer-Fall 2022 (COMPLETED)

Construction: Fall 2022–Fall 2024 Closeout: Fall/Winter 2024



- **SCOPE:** The new Media Arts Complex will house various functions, serving the students of the arts hub and the campus with a strategic path of engagement to the campus promenade. The complex will include media arts labs, a new art gallery, film studies classroom, faculty offices, extensive areas to display student art, and an enhanced outdoor quad area that will connect all of the arts and provide space for exterior displays and events. The complex will also provide dedicated student-friendly study and collaboration spaces.
- STATUS: Structural steelwork is nearing completion. The project is expected to be completed in fall 2024.

3000 Series Renovation (Communications Hub and Social Justice & Equity Village)

PHASE: Design

DELIVERY METHOD: Design-Build

■ PROJECT BUDGET: \$69.3 million

DESIGN-BUILD TEAM: Rudolph & Sletten/Gensler

BUILDING SPACE: 56,098 Total Gross Square Feet

SCHEDULE:

Design: Fall 2021-Spring 2024

DSA Design Review/Approval: Spring-Fall 2023

Bid/Award: Summer 2024–Fall 2024 Construction: Fall 2024–Summer 2026

Closeout: Summer/Fall 2026



- SCOPE: This project consists of construction on the 3000 Series buildings (3000, 3100, 3200, 3300, 3400, and 3700). This will form a Communications Hub and Social Justice and Equity Centers, and provide for renovations to the existing Student Center. The scope will include classroom, office, study, and student group collaboration spaces. The 3000, 3100, 3200 and 3300 buildings are planned for replacement due to aging beyond usable life. Much of this space will be vacated for construction as the new Student Services Building and Media Arts Complex are completed.
- STATUS: The project has moved into the Construction Document phase of design and the focus is on technical detailing.

OCEANSIDE CAMPUS

Building 1200 Library/Learning Commons Renovation

PHASE: Construction

DELIVERY METHOD: Design-Build

PROJECT BUDGET: \$32.5 million

DESIGN-BUILD TEAM: Level 10/Architects Mosher Drew

BUILDING SPACE: 47,790 Total Gross Square Feet

SCHEDULE:

Design-Build Procurement: March-October 2020

(COMPLETED)

Design: Fall 2020-Spring 2022 (COMPLETED)

DSA Design Review/Approval: Spring-Fall 2022

(COMPLETED)

Final Guaranteed Maximum Price (GMP) Contract Negotiations: August-October 2022 (COMPLETED)

Construction: Spring 2023-Summer 2024

Closeout: Summer/Fall 2024



- SCOPE: The 1200 Building is the Oceanside Campus Library and Information Hub, which will become the Learning Commons. It will undergo a complete renovation to upgrade the building's mechanical, electrical, and plumbing systems. Interior layouts will be adjusted to accommodate the changing programming needs of the building. Addressing acoustic concerns is a crucial feature. This project is anticipated to be completed in a single phase, and building occupants and functions have been moved to the Swing Space Village and Administration Building during construction.
- STATUS: The current focus is on finishes, including flooring, paint, and trim work. A phased move-in is planned for spring and summer 2024.

Building 1000 Administration Renovation

PHASE: DSA Closeout

DELIVERY METHOD: Design-Bid-Build

■ PROJECT BUDGET: \$11.01 million

ARCHITECT: Little Architects

■ GENERAL CONTRACTOR: Caliba Construction

BUILDING SPACE: 18,800 Total Gross Square Feet

SCHEDULE:

Design: July 2018-November 2020 (COMPLETED)
DSA Design Review/Approval: June-August 2020
(COMPLETED)

Bid/Award: April-June 2021 (COMPLETED)

Construction: Summer 2021-Spring 2023 (COMPLETED)

Closeout: Spring 2023



- **SCOPE:** The 18,800 square foot Administration Building has undergone a significant renovation of staff spaces to improve efficiency and accessibility. The existing mechanical, electrical, and plumbing systems have been replaced. The interior walls were fully upgraded with new finishes. The project also included the first use of the Oceanside Campus swing space to house occupants during construction.
- **STATUS:** The project is in the final closeout phase with the Division of the State Architect (DSA) and will be completed when the nearby Media Arts Complex parking and driveway access are completed.

SAN ELIJO CAMPUS

San Elijo Miscellaneous Enhancements

PHASE: Ongoing

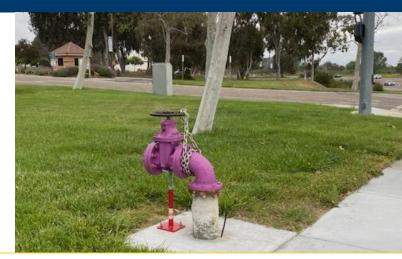
■ **DELIVERY METHOD:** Design-Bid-Build

PROJECT BUDGET: \$1.3 million*

ARCHITECT: NV5

GENERAL CONTRACTOR: TBD

SCOPE: The project includes needed upgrades to San Elijo buildings 200, 300, 600, and 900. The completed work involved the installation of metal caps on perimeter walls to prevent moisture intrusion, replacing finishes, and replacing failing roofing on trellis structures. The design and implementation of a reclaimed water service for irrigation are included in this project.



STATUS: Approvals for the reclaimed water project scope were received from the Olivenhain Water District and the San Diego County Health Department. The project will be bid on in spring 2024 and work will begin in summer 2024.

San Elijo Path of Travel Upgrade

PHASE: Permitting

DELIVERY METHOD: Design-Bid-Build

■ **PROJECT BUDGET:** \$486,483

ARCHITECT: MJK

GENERAL CONTRACTOR: TBD

SCOPE: The project will provide an Americans with Disabilities Act (ADA) accessible sidewalk from Manchester Avenue to the front of campus. This will meet current accessibility code requirements for an accessible path to the public right of way.



STATUS: The design is completed and has been approved by the DSA. The team is finalizing the plan submission for review by the California Coastal Commission.

BOND PROGRAM SUPPORT

- SCOPE: Overall program and construction management activities of Measure MM are led by Kitchell Capital Expenditures Management (CEM) in partnership with Element Consulting Inc. and include development, implementation, and management of the Master Program Schedule, Master Program Budget, design and construction standards, the program dashboard and procurement of consultants and contractors. Program and construction management support also includes community and contractor outreach, project management, accounting, audit support, and support for the Independent Citizens' Bond Oversight Committee.
- **STATUS:** Overall program management activities completed in 2023 include the ongoing development and implementation of the Master Program Schedule and Master Program Budget; management of the program dashboard and program website; completion of the Five-year Capital Construction Plan; updating of the District's construction standards and guidelines; and continued public outreach efforts. Activities also included the ongoing monitoring of and planning for construction impacts due to market escalation and long material lead times.

Status of Measure MM Projects in 2023

LOCATION / PROJECT	BUDGET	CUMULATIVE EXPENSE*	CONSTRUCTION START-END	STATUS				
Oceanside Campus								
Building 3000 Series Classrooms Renovation— Communications Hub, Equity Village, and Student Center Renovation (includes buildings 3000, 3100, 3200, 3300, 3400 and 3700)	\$69.3M	\$4.1M	Fall 2024– Summer 2026	DESIGN				
Building 1400 New Student Services	\$62.1M ⁽¹⁾	\$44.1M	Spring 2022- Spring 2024	CONSTRUCTION				
Building 5100 Theresia M. Heyden Hall for Nursing & Allied Health	\$29.8M	\$22M	Spring 2022- Summer 2024	CONSTRUCTION				
Building 1300 New Chemistry & Biotechnology	\$46.9M	\$22.1M	Fall 2022– Summer 2024	CONSTRUCTION				
Building 2800 New Media Arts Complex	\$25.8M	\$10.7M	Fall 2022– Fall 2024	CONSTRUCTION				
Building 1200 Library/Learning Commons Renovation	\$32.5M	\$20.8M	Spring 2023- Summer 2024	CONSTRUCTION				
Building 1000 Administration Renovation	\$11M	\$10.1M	Summer 2021- Spring 2023	CLOSEOUT				
Building 5000 New Gymnasium Complex	\$41.4M	\$34.9M	Winter 2021- Winter 2024	CLOSEOUT				
New Parking Lot-5A	\$13.6M	\$12M	March- December 2021	COMPLETED				
Track & Field and Support Building Renovation	\$9.9M ⁽²⁾	\$9.8M	Summer 2019- Summer 2021	COMPLETED				
Swing Space	\$9.1M ⁽³⁾	\$5.2M	Ongoing	ONGOING				
Campus-Wide Utility Infrastructure Renovation	\$2.5M	\$492,713	Ongoing	ONGOING				
North Campus Parking Lot-4C Expansion—Phase I	\$100,880	\$100,879	Future (The design phase is complete. Construction will take place in a future phase)	FUTURE				
San Elijo Campus								
San Elijo Path of Travel Upgrade	\$486,483	\$2,361	Summer 2024– Fall 2024	PERMITTING				
Mechanical & Electrical Utilities Renovation	\$1.9M	\$1.8M	July 2021– February 2022	COMPLETED				
Building 400 Science Labs Renovation	\$4.3M	\$4.6M	April 2021– January 2022	COMPLETED				
Building 600 Classrooms Renovation	\$2.3M	\$2.3M	June 2018- January 2019	COMPLETED				
Building 300 Classrooms Renovation	\$2.7M	\$2.7M	January– August 2019	COMPLETED				
Building 500 Complete Language Lab Renovation	\$3.7M	\$3.7M	June 2019- January 2020	COMPLETED				
Building 200 Renovation (Fine Arts/Music)	\$4.7M	\$4.7M	February 2020– February 2021	COMPLETED				
Building 1100 New Student Services	\$14M	\$13.9M	August 2019– March 2021	COMPLETED				
Building 100 Library Renovation	\$6M	\$6M	December 2020- November 2021	COMPLETED				
Building 900 Student Center Renovation	\$2.6M	\$2.6M	April 2021– January 2022	COMPLETED				
Swing Space/Temporary Housing	\$2.6M	\$2.6M	September 2018- April 2022	COMPLETED				
Miscellaneous Enhancements Project	\$1.3M ⁽⁴⁾	\$878,422	Summer 2022– Fall 2024	ONGOING				
Central Campus Quad Renovation and Building 800 Demolition—Phase I	\$649,416	\$456,353	Future	FUTURE				

Status of Measure MM Projects in 2023

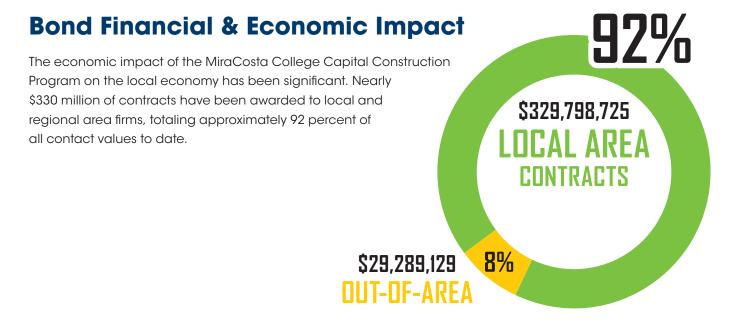
LOCAT	ION / PROJECT	BUDGET	CUMULATIVE EXPENSE*	CONSTRUCTION START-END	STATUS			
Community Learning Center								
В	uildings 100 and 200 Renovations	\$11M	\$11M	January 2021– September 2022	COMPLETED			
N	lew Student Services Building (Building D)	\$12M	\$12M	January 2020– April 2021	COMPLETED			
	Monument Sign & Demolition of Small Business Development Center (SBDC)	\$1.1M	\$1.1M	April 2019– October 2020	COMPLETED			
D	Demolition of Parking and Building C—Phase I	\$251,860	\$251,857	Future	FUTURE			
District								
P	rogram Support	\$21.9M	\$20.5M		ONGOING			

^{*}Cumulative expenditures for listed projects through 12.31.2023. Some project budgets include additional funding sources beyond Measure MM.

Five-Year Capital Construction Plan

The District must submit to the California Community College Chancellor's Office (CCCCO) an annual updated five-year construction plan by July 1 of each year. MCCD's plan was approved by the Board of Trustees at its June 2023 meeting.

- This plan updates Measure MM capital construction projects for fiscal years 2025–2029 as identified in the 2016 Facilities Master Plan. The funding for these projects will come from Measure MM's \$455 million general obligation bond program, State Scheduled Maintenance, and District Fund 41 Capital Construction funds. The approved project list is available at miracosta.edu/FiveYearConstructionPlan2025-2029.
- View the Facilities Master Plan at miracosta.edu/FacilitiesMasterPlan.



⁽¹⁾ The project budget includes \$1.5M in state funding

⁽²⁾ The project budget includes \$1.5M in District funding

⁽³⁾ The project budget includes \$2.2M in District funding

⁽⁴⁾ The project budget includes \$947,668 in District funding

Coming in 2024

Oceanside Campus

- Complete construction and open several new buildings for student use, including the Gym Building; Kinesiology, Health & Nutrition (KHAN) Building; Student Services Building, and Heyden Hall for Nursing & Allied Health.
- Complete renovation of Building 1200 Library/Learning
 Commons and open for student use.
- Complete construction and prepare the new Chemistry and Biotechnology Building and Media Arts Complex to open in early 2025.

Begin construction of the Building 3000 Series
 Project, which includes the Communications Hub, Social Justice & Equity Centers,
 and Student Center Renovation.



The new Chemistry & Biotechnology Building will be part of the Science, Technology, Engineering, and Mathematics (STEM) quad and plaza. It is scheduled for completion this summer.

San Elijo Campus

- Complete path of travel upgrade.
- Complete installation of new recycled water service for irrigation.

Visit us:

miracosta.edu/measuremm

MiraCosta Community College District Board of Trustees:

Rick Cassar, President

Raye Clendening, Vice President

Heather Conklin

(Trustee 7, incoming member)

William C. Fischer, Ph.D. (Trustee 7, outgoing member)

George McNeil

Frank Merchat

Anna Pedroza

Jacqueline Simon

Kenneth Pilco, Student Trustee

Sunita Cooke, Ph.D., Superintendent/President

Tim Flood, Assistant Superintendent/Vice President, Administrative Services

Kristen Huyck, Ed.D., *Director, Public & Governmental Relations, Marketing & Communications*

The MiraCosta Community College District (MCCD) includes the Oceanside Campus, San Elijo Campus, Community Learning Center, the Technology Career Institute, and the North San Diego Small Business Development Center. The MCCD is governed by its Board of Trustees. No oral or written representation is binding on the MCCD without the express approval of the Board of Trustees.

The MiraCosta Community College District, and each individual who represents the District, shall provide access to its services, classes, and programs without regard to national origin, immigration status, religion, age, gender, gender identity, gender expression, race or ethnicity, color, medical condition, genetic information, ancestry, sexual orientation, marital status, pregnancy, physical or mental disability, or veteran status, or because they are perceived to have one or more of the foregoing characteristics, or based on association with a person or group with one or more of these actual or perceived characteristics. In addition to the aforementioned legally protected characteristics, the District also has an interest in nondiscrimination based on additional factors such as accent, citizenship status, economic status, and ethnic group identification even though students or employees could not make a legal claim of discrimination based on these factors.

The ICBOC finds the District is in compliance with the requirements of Article XIIIA, Section 1(b)(3) of the California Constitution, based on the review of the annual financial and performance audit report and information received at ICBOC meetings and subcommittee meetings. All financial reports and meeting documents are online at miracosta.edu/icboc along with the committee bylaws and meeting calendar.

Report prepared by the ICBOC, the MCCD Public Information Office, Kitchell Capital Expenditure Managers (CEM), and Leimbach Communications Group.



